



GM Powertrain

General Motors
105 GM Drive
Bedford, IN 47421
USA

April 30, 2012

Mr. John McIntyre
Anderson Global
500 W. Sherman Blvd.
Muskegon Heights, MI 49444

Dear Mr. McIntyre,

Please pass on to your team my sincere appreciation for how Anderson Global turned around our Gen V V6 tools, to have them delivered in the time span from April 21 through April 24th. We are currently in the midst of preparing for our PPAP submittal to GM CETC Tonawanda on May 25th. This effort involves multiple casting runs, showing dimensional capability and submitting proof of this capability with castings that have been measured/inspected multiple times, and pre-machined. This has been a long process, which started when we poured our first Gen V SPM Casting on January 12th of this year.

Recently we determined that we needed to make adjustments to our V6 production molds # 2 through 7. This change came on the heels of recent changes to our V8 production mold tooling for PPAP. Making all of these changes has been challenging to both GM Bedford and Anderson Global from a timing standpoint, and has put us into a very difficult position with respect to our V6 PPAP submittal and our May 25th due date.

Once we realized that we needed to ship our V6 tools back to Anderson Global for adjustment, we contacted your team regarding expediting these changes. The turnaround required was less than one week. We asked your team to meet this very quick and difficult turnaround time. We would not have made such an aggressive request had we not been in serious jeopardy of missing our V6 PPAP schedule.

Anderson Global delivered as promised, and we immediately loaded these molds onto our cast line and began to pour with them upon arrival. They literally went straight to the line from the delivery truck. Thanks to the efforts of your team, we are in a position where we can still make our PPAP submittal on time.

I know that your team made sacrifices and pulled out all the stops to make this quick turnaround possible. I know that they worked through the weekend to finish the job as promised. On behalf of our Bedford SPM launch team, please pass on our appreciation



for a job well done. Please thank all those who were involved in this work; we wouldn't have had a shot at making our PPAP timing without their effort.

Thank you,

A handwritten signature in black ink, appearing to read "Chris S. Desautels". The signature is stylized with large loops and a long horizontal tail.

Chris S. Desautels
ME Integration Manager
GM CETC Bedford SPM Gen V Launch Team